MSWG
MINORITY SHAREHOLDERS WATCH GROUP

11 & 12 JANUARY 2027 | MON & TUE
9:00 AM - 5:00 PM
THE MAJESTIC HOTEL, KL

16 CPD HOURS

IN-PERSON SESSION

HRD CORP CLAIMABLE

Registration Fee
RM3,000+

Early Bird
(Before 29 October 2026)
RM2,800+

Group of 3
or more
RM2,800+

All prices are subject to 8% SST

All MSWG subscribers enjoy special rate for registration.

Please contact us for more details.

Register now

Scan the QR code or click here

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AI-POWERED ENTERPRISE RISK MANAGEMENT (ERM)

From Risk Registers to Risk Intelligence: Transforming Risk Oversight and Strategic Decision-Making

Programme Overview

In today's fast-evolving business environment, AI is transforming Enterprise Risk Management (ERM) by enabling organisations to identify, assess and respond to risks more proactively and strategically. This two-day executive programme explores how Generative AI tools such as ChatGPT and Claude can enhance ERM practices, support risk identification, assessment, scenario analysis, Key Risk Indicators (KRIs) and board reporting, while aligning with ISO 31000 principles. Through case studies, hands-on exercises and boardroom simulations, participants will gain practical insights on leveraging AI responsibly to strengthen risk oversight, improve decision-making and build long-term organisational resilience.

Key Focus Areas

- Transforming traditional ERM into AI-powered risk intelligence
- AI-assisted risk assessment, prioritisation and scenario analysis
- Enhancing risk appetite statements, KRIs and early-warning indicators
- Developing AI-supported Board risk dashboards and executive reporting
- Developing an actionable roadmap towards AI-enabled ERM

Delivery Format

- Interactive lectures and discussions
- Real-world case studies
- Group workshops and risk exercises
- Practical tools and templates
- Facilitated action planning

Day 1 | 9.00 am – 5.00 pm

The New Era of AI-Powered Risk Management
- Generative AI, ChatGPT/Claude, Agentic AI, what AI can/cannot do
- Implications for Boards

From Traditional ERM to AI-Powered ERM
- ISO 31000/COSO
- Human + AI operating model
- Traditional risk register vs dynamic risk intelligence

AI for Emerging & Strategic Risk Identification
- External environment scanning
- PESTLE, geopolitical, cyber, supply chain, regulatory, ESG and technology risks

AI-Assisted Risk Assessment & Prioritisation
- Likelihood/impact, velocity, interconnected risks
- Bow-tie/root cause, inherent vs residual risk

AI for Scenario Analysis & Stress Testing
- Scenario generation, plausible severe events
- Cascading risks, reverse stress testing

Day 2 | 9.00 am – 5.00 pm

AI for Risk Appetite & KRIs
- AI-assisted RAS review, KRI design, thresholds
- Early-warning indicators
- Linking KRIs to strategy

AI for Board Risk Reporting
- Turning 100-page risk reports into Board intelligence
- Trends, exceptions, priorities and recommended questions

AI Governance – Managing the Risks of AI
- Hallucination, confidentiality, bias, cybersecurity, data leakage, model risk, accountability, human oversight

AI as a Boardroom Challenge Partner
- Using AI to challenge CEO/CRO assumptions, "What are we missing?"
- Alternative scenarios, devil's advocate analysis

The AI-Enabled ERM Roadmap
- 30/60/90-day implementation, governance
- Use cases, quick wins, safeguards



Trainer's Profile

Dr Dennis Lee

Dr Dennis Lee brings over 35 years of leadership experience in Enterprise Risk Management (ERM), compliance, business continuity management and group insurance across diverse industries. He has held senior roles including Chief Risk Officer and Group Head/Vice President in listed companies, financial institutions, e-commerce logistics, higher education and security services. He currently serves as Chief Executive of Toyota Tsusho Re Singapore Pte Ltd and Chief Risk and Compliance Advisor to the Spera Group. He also contributes to the profession as Chair of the ESG Risk Committee at RIMAS and as an expert panel member for ISO 31000 under MSSC, Spring Singapore. Dr Dennis holds a BBA from NUS, an MBA from Leicester and a DBA. A certified trainer and risk professional, he delivers regional workshops and advises organisations on ERM and compliance.