

**24 SEPTEMBER 2026 | THURSDAY**  
**9:00 AM - 5:00 PM**  
**AICB CENTRE OF EXCELLENCE, KL**



Registration Fee  
**RM1,800+**

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(Ends 30 June)  
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Group of 3  
or more  
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# AML/CFT GOVERNANCE AND BOARD OVERSIGHT

Understanding Risk, Regulatory Expectations, and Leadership Accountability

## Programme Overview - RM9

Designed for boards, senior management, and oversight committees to strengthen governance-level understanding of AML/CFT obligations. The programme explains how regulators and enforcement authorities assess AML/CFT risk, and why failures are increasingly attributed to weaknesses in oversight, risk awareness, and leadership judgement rather than technical compliance gaps. It covers the global and local AML/CFT landscape, translating standards, enforcement trends, and national risk assessments into clear board-level accountability, and concludes with practical guidance on exercising effective challenge and ensuring proportionate, timely, and defensible organisational responses.

## Key Focus Areas

- Practical audit and governance roles in AML/CFT
- AML/CFT as a governance and leadership responsibility
- Global standards, enforcement trends, and supervisory expectations
- National risk exposure and sector-specific vulnerabilities
- Board oversight of risk appetite, controls, and escalation
- Defensible governance and accountability under scrutiny

## Delivery Format

- Highly interactive, case-driven and discussion-based
- Executive briefing with facilitated discussion
- Governance-focused insights informed by regulatory and enforcement experience
- Scenario-based discussion tailored for boards and oversight committees

## Part 1 | 9.00 am - 10.15 am

### Understanding AML/CFT in the Global and Domestic Context

- Purpose and intent of AML/CFT as a financial crime control regime
- Key international standards and expectations supervisory expectations
- Emerging money laundering and terrorism financing typologies
- AML/CFT as a governance issue
- Implications for boards and senior management

## Part 2 | 10.30 am - 12.00 pm

### Regulatory Landscape and Risk Exposure

- Overview of AMLATFPUAA 2001
- Roles of supervisory and enforcement authorities
- Key findings from national risk assessments and sectoral reviews
- High-risk areas, products, and delivery channels
- Translating regulatory expectations into governance priorities

## Part 3 | 2.00 pm - 3.30 pm

### Oversight, Challenge, and Early Warning Signals

- Understanding AML/CFT risk indicators and management information
- Recognising red flags and emerging risk signals
- Common governance blind spots and false assurance
- Board- and committee-level challenge questions
- Escalation thresholds and oversight discipline

## Part 4 | 3.45 pm - 5.00 pm

### Accountability, Consequence, and Defensible Oversight

- Board and senior management accountability for AML/CFT failures
- How supervisory findings and enforcement outcomes are assessed
- Learning from weaknesses to strengthen governance
- Positioning the organisation for defensible oversight and trust



## Trainer's Profile Dr Raymon Ram

Dr Raymon is a leading advocate against economic crime, serving as Managing Principal of Graymatter Forensic Advisory Sdn. Bhd., President of Transparency International Malaysia (TI-M) and Anti-Corruption Expert (Research) with the United Nations Office on Drugs and Crime (UNODC). He specialises in Financial Forensics, Fraud Risk Management, and AML/CFT Compliance. Raymon has led numerous corporate fraud investigations, developed national audit and anti-corruption guidelines, and facilitated anti-fraud courses for law enforcement and private sector entities. As a Certified Fraud Examiner (CFE), Certified Anti-Money Laundering Specialist (CAMS), and ISO 37001 ABMS Lead Auditor, he is regularly involved in consultancy engagements and training programs pertaining to his areas of expertise. Raymon is currently pursuing his Doctorate in Business Administration (DBA) in Malaysia.