

**21 & 22 SEPTEMBER 2026 | MON & TUE**  
**9:00 AM - 5:00 PM**  
**THE MAJESTIC HOTEL, KL**



Registration Fee  
**RM3,000+**

Early Bird  
(Ends 30 June)  
**RM2,800+**

Group of 3  
or more  
**RM2,800+**

*All prices are subject to 8% SST*

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**Register now**



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# ENTERPRISE RISK MANAGEMENT (ERM)

Building Organisational Resilience through Structured Risk Oversight

## Programme Overview - RM1

In an increasingly complex and uncertain business environment, organisations can no longer treat risk management as a siloed or compliance-driven function. Effective Enterprise Risk Management (ERM) is a strategic capability that supports resilience, informed decision-making, and long-term value creation. This programme provides participants with a practical understanding of ERM fundamentals and how they translate into organisational resilience. Combining conceptual grounding with case studies and hands-on workshops, the programme equips participants to identify, assess, prioritise and manage risks in a structured and integrated manner. Emphasis is placed on aligning risk appetite, controls and mitigation strategies with organisational objectives and culture.

## Key Focus Areas

- ERM principles and organisational resilience
- Risk identification, assessment and prioritisation
- Risk appetite, mitigation and control strategies
- Embedding ERM into strategy and operations
- Building a risk-aware culture and leadership engagement

## Delivery Format

- Interactive lectures and discussions
- Real-world case studies
- Group workshops and risk exercises
- Practical tools and templates
- Facilitated action planning

## Day 1 | 9.00 am – 5.00 pm

### Foundations of Enterprise Risk Management

- ERM principles and objectives
- The role of ERM in modern organisations
- Linking risk management to organisational resilience

### Key Components of ERM

- Risk identification and assessment
- Risk appetite and tolerance setting
- Mitigation strategies and control design

### Case Studies and Practical Insights

- Lessons from ERM successes and failures
- Identifying best practices for resilience

### Risk Identification & Assessment Workshop

- Practical group exercises
- Facilitated discussions on key organisational risks
- Feedback and guided improvement

## Day 2 | 9.00 am – 5.00 pm

### Building a Risk-Aware and Resilient Culture

- Leadership's role in fostering resilience
- Communicating risk awareness across the organisation
- Employee engagement and capability building

### Implementing ERM in Practice

- Developing and embedding an ERM framework
- Integrating ERM into existing processes
- Aligning ERM with strategic objectives

### Technology and Tools for ERM

- Overview of ERM tools and systems
- Leveraging technology to enhance risk monitoring
- Practical considerations for implementation

### Action Planning and Next Steps

- Key takeaways and developing practical action plans
- Q&A, feedback and programme wrap-up



## Trainer's Profile Dr Dennis Lee

Dr Dennis Lee brings over 35 years of leadership experience in Enterprise Risk Management (ERM), compliance, business continuity management and group insurance across diverse industries. He has held senior roles including Chief Risk Officer and Group Head/Vice President in listed companies, financial institutions, e-commerce logistics, higher education and security services. He currently serves as Chief Executive of Toyota Tsusho Re Singapore Pte Ltd and Chief Risk and Compliance Advisor to the Spera Group. He also contributes to the profession as Chair of the ESG Risk Committee at RIMAS and as an expert panel member for ISO 31000 under MSSC, Spring Singapore. Dr Dennis holds a BBA from NUS, an MBA from Leicester and a DBA. A certified trainer and risk professional, he delivers regional workshops and advises organisations on ERM and compliance.