



**27 AUGUST 2026 | THURSDAY**  
**9:00 AM - 1:00 PM**  
**MICROSOFT TEAMS**



Registration Fee  
**RM850+**

Early Bird  
 (Ends 30 June)  
**RM750+**

Group of 3  
 or more  
**RM750+**

All prices are subject to 8% SST

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# GOVERNANCE THAT EARNS TRUST

## WORKING WITH MCCG

### Programme Overview - CG12

MCCG 2021 sits at the centre of Malaysia's corporate governance architecture — and is being tested by the National Sustainability Reporting Framework, the latest Bursa Listing Requirement amendments, Section 17A MACC, and the forthcoming 2026 Code revision. This half-day programme is designed for boards, senior management, and risk/compliance leaders who need a working command of the Code, an understanding of how governance becomes a brand and trust asset, and a practical view of what earning trust looks like in conduct, conflicts, and oversight — all in a single morning.

### Key Focus Areas

- MCCG 2021 — the working manual; CARE, sustainability governance & the 2026 revision
- Governance is the brand — the rebrand thesis for resilience
- S.17A MACC, enhanced COI, and the Three Lines Model
- AG Report 2/2025 case studies — what action looks like
- Practical, immediate-use frameworks — CARE, T.R.U.S.T., and SCORE

### Delivery Format

- Highly interactive, case-driven, and discussion-based
- Practical board questions and frameworks (embedding CARE, T.R.U.S.T., SCORE)
- Suitable for boards, senior management, and risk/compliance leaders
- Designed for immediate application — frameworks that travel back to the boardroom

### Part 1 | 9.00 am - 9.50 am

#### MCCG 2021: The Working Manual

- MCCG 2021 — 3 principles, 13 outcomes, 48 practices, and 22 Guidance; the CARE approach
- Sustainability governance; NSRF + IFRS S1/S2; the Bursa LR amendments
- CG Monitor 2025 — progress and persistent gaps; the 2026 revision

### Part 2 | 10.05 am - 10.55 am

#### Governance is the Brand

- Why governance is the brand — for GLCs and listed issuers
- From shareholder primacy to the 4Ps; the disclosure perimeter has moved
- MADANI values as a governance choice; the integrity equation

### Part 3 | 11.10 am - 12.00 pm

#### Earning Trust in Practice

- S.213 directors' duties; shadow & de facto directors (S.2)
- S.17A MACC and the T.R.U.S.T. adequate-procedures defence; enhanced COI obligations
- Three Lines (and the emerging fourth line); AG Report 2/2025 cautionary cases

### Part 4 | 12.00 pm - 12.30 pm

#### Open Discussion and Q&A

- Reflections — what shifts for your organisation
- Director and management Q&A
- Take-away frameworks and action commitments for the next 90 days



### Trainer's Profile

#### Sujatha Sekhar Naik

Sujatha Sekhar Naik is a senior legal and governance professional with over 30 years' experience across regulatory policy, corporate-finance supervision, capital-markets dispute resolution, and in-house leadership. She currently chairs the Malaysian Institute of Corporate Governance (MICG) and serves as an Independent Non-Executive Director on the boards of listed companies and the Financial Markets Ombudsman Service (FMOS). She previously served as Chief Executive Officer of the Securities Industry Dispute Resolution Center (SIDREC); has served in governance roles as part of senior management (C-suite) of a digital asset platform, and a manufacturing company (where she co-led the successful uplift of a U.S. CBP Withhold Release Order); and held senior roles at the Securities Commission Malaysia (2001–2019) across policy development, law reform, and corporate-finance supervision. She is a Fellow of the Institute of Corporate Directors Malaysia (ICDM) and an Accredited Mediator with the Malaysian International Mediation Centre. Her advisory practice focuses on governance frameworks, ESG integration, compliance architecture, and sanctions-related risk.